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PRESENTATION OF
H1 2007 RESULTS

URALITA

Madrid, 3 September, 2007

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MAIN MESSAGES

- H1 2007 results significantly better than those of H1 2006 thanks to the good performance of the insulation business and despite the first signs of slowdown in the Spanish construction sector

FINANCIAL HIGHLIGHTS IN H1 2007

Figures in millions of euros

	H1 07	H1 06	CHANGE
Sales	549.0	481.6	+14.0%
EBITDA	114.5	81.9	+39.8%
EBITDA margin	20.9%	17.0%	+3.9pp
Net profit	59.7	29.6	+101.7%
Net profit/sales margin	10.9%	6.1%	+4.8pp
Net profit attributable to the controlling company	47.6	18.3	+160.7%
Net debt	80.4	115.7	-30.5%

Comments

- Stronger results in Insulation, plasterboard and pipes businesses
- Powdered gypsum and roof tiles businesses affected by Spanish construction sector slowdown

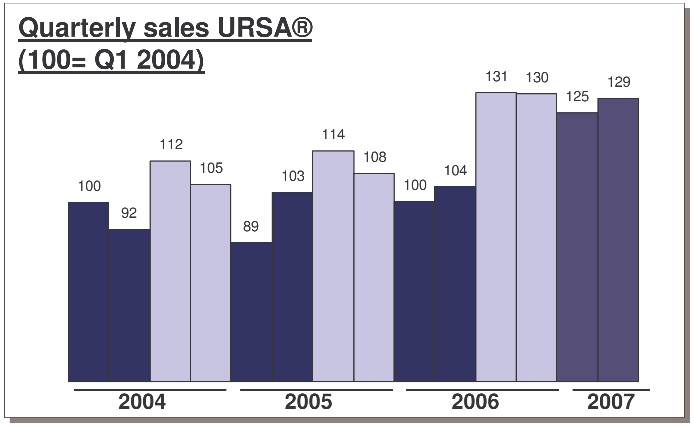
- Lower financial (lower debt) and tax burden

- Results improvement in those businesses without minorities interests (insulation, pipes)

- Higher cash-flow due to operating improvements and investments optimization

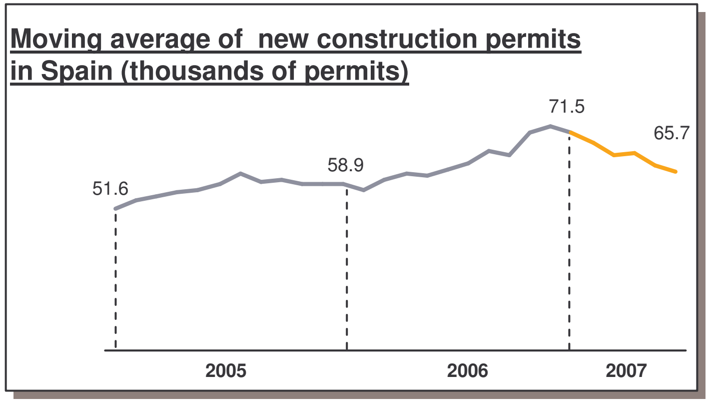
POSITIVE PERFORMANCE OF INSULATION IN EUROPE AND FIRST SIGNS OF SLOWDOWN IN SPAIN

European insulation market growing



- Strong demand in Eastern Europe
  - Mild winter (temporary effect)
  - Increase in new construction and refurbishment activity
- Temporary unbalance supply/ demand
- Positive regulatory environment
- Slower pace in Germany and the UK

First signs of slowdown in the Spanish construction market



- Deceleration in growth of housing prices and first signs of a slowdown in the residential new building segment
- Modest growth in the refurbishment market
- Non-residential building activity increasing

Source: “Ministerio de Fomento”, Uralita

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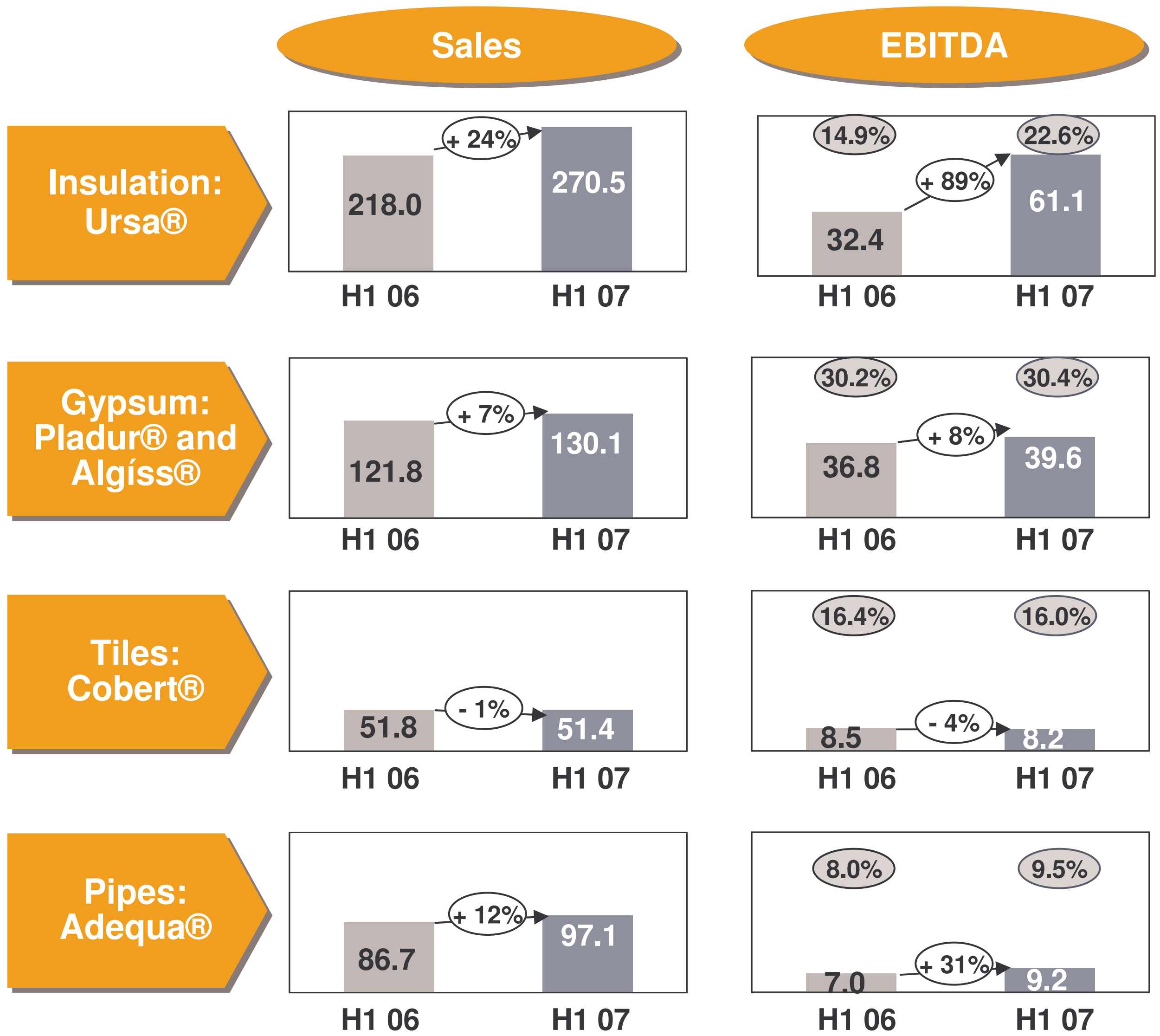
RESULTS BY BUSINESS



Comments

Insulation: Ursa®
- Growth in volumes (strong demand, higher activity due to milder winter) and prices
- High utilisation levels at factories

Gypsum: Pladur® and Algíss®
- Pladur®: penetration rate continues to grow, high utilisation levels
- Algíss®: Slowdown in new construction activity, higher sales of value-added products

Tiles: Cobert®
- Slowdown in Spanish construction activity
- Competition pressure in Portugal

Pipes: Adequa®
- Higher relative weight of high margin product sales
- Strong investment in infrastructure in the civil works market

X % EBITDA margin

Note: Figures in millions of euros

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MAIN MESSAGES

- 1H07 results were significantly better than 1H06 thanks to the good performance by the insulation business and despite the first signs of slowdown in the Spanish construction sector

- **Guidance for 2007 revised upwards although the final result will depend on the continuance of the construction activity level in Europe and Spain**

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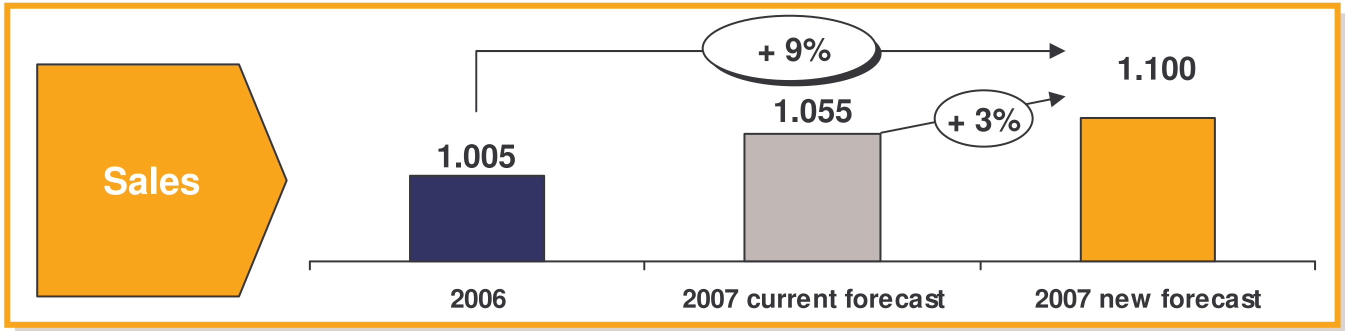
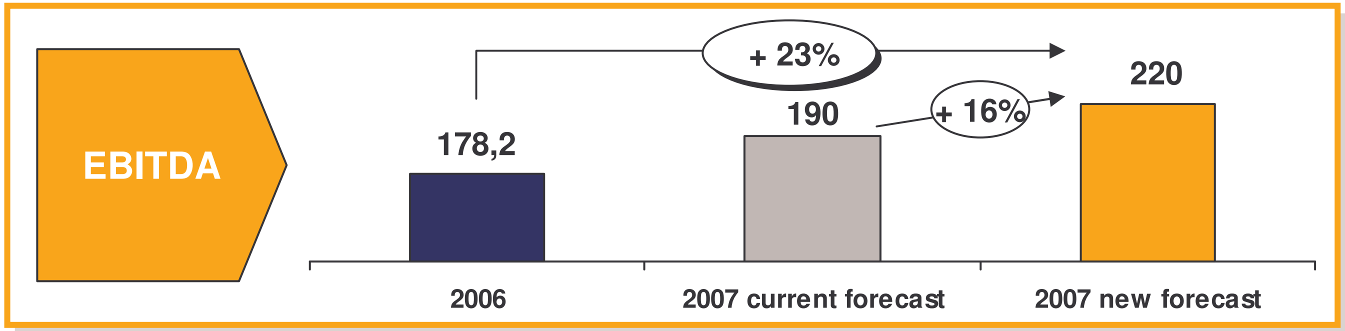
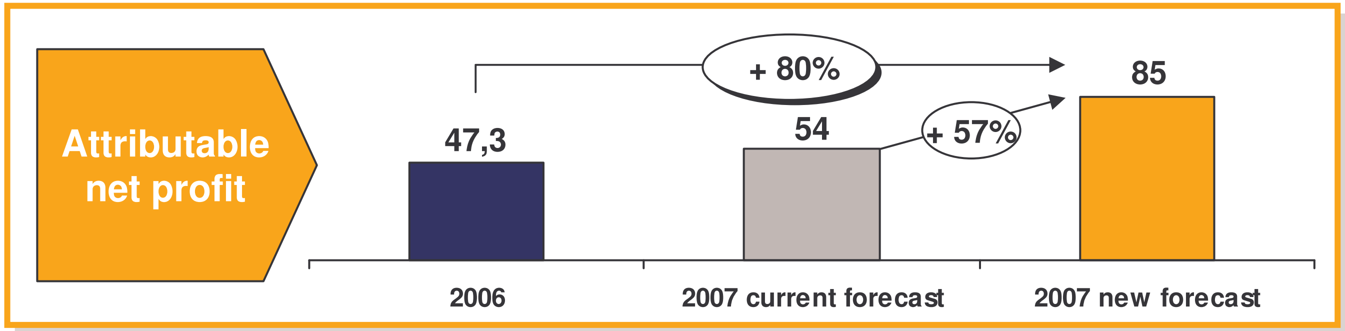
NEW GUIDANCE FOR 2007

Main assumptions:

- Spain: construction sector performance in line with the first half
- Stable growth rates in Eastern Europe
- A "normal" winter allowing some construction activity
- No significant increases in raw material prices







Advance of forecasted results for coming years

Note: Figures in millions of euros

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MAIN MESSAGES

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- Guidance for 2007 revised upwards although the final result will depend on maintaining construction activity in Europe and Spain

- **After analyzing several acquisition opportunities, we have ascertained the difficulty to inorganically grow in a profitable way in the building materials industry**

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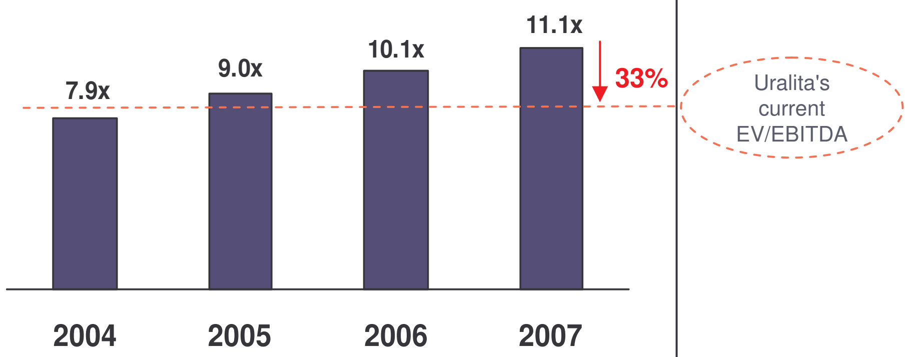
MAXIMUM VALUATIONS AT BUILDING MATERIALS CORPORATE ACTIVITY

Growing multiples in transactions

EV/EBITDA multiple in main building materials transactions



Source: Factiva; Bloomberg

Examples within Uralita's portfolio

Paroc

Transaction EV/EBITDA multiple

12.0x

- #2 European stone-wool producer (market share=5%)
- 6 factories in Europe (Nordic countries and Eastern Europe)
- Weak technological advantage
- Acquired by a private equity firm

Superglass

IPO EV/EBITDA multiple

11.1x

- #2 glass wool producer in United Kingdom (potential difficulty to grow abroad)
- 1 factory in Scotland, with pending maintenance investment
- Technologically dependant on a third party
- Divested through IPO

In this context, Uralita faces high difficulties to acquire building materials businesses without value destroying

ADDITIONAL INORGANIC GROWTH DIFFICULTIES FOR URALITA

Acquisition opportunities at Uralita's portfolio

URSA uralita	• European mineral wool market very consolidated • XPS not interesting to grow through acquisitions
PLADUR uralita algiss uralita	• European plasterboard market very consolidated • In powder gypsum, few attractive opportunities due to small size and high prices (despite the construction slowdown context) • International grow limitations
COBERT uralita	• Market in consolidation process, but with few attractive opportunities: high prices in a construction slowdown context • Limited capacity to execute consolidation options in Iberia due to market share accumulation
adequa uralita	• Business pending of profitability consolidation • Fragmented market with few attractive consolidation opportunities (critical size companies)

Limited number of opportunities in Uralita's stronger businesses and small size in the rest

MAIN MESSAGES

- 1H07 results were significantly better than 1H06 thanks to the good performance by the insulation business and despite the first signs of slowdown in the Spanish construction sector
- Guidance for 2007 revised upwards although the final result will depend on maintaining construction activity in Europe and Spain
- After analyzing several acquisition opportunities, we have ascertain the difficulty to profitably invest available financial resources to inorganically grow in building materials
- **Within this context, Uralita has decided to evolve into a strategy of diversification: while building material business will continue having a significant weight at the portfolio, opportunities in other sectors will be analyzed**

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AVAILABLE ASSETS

Financial muscle

- Strong cash flow generation
- ~ €1.0B currently available

Experience in value creation

- Leverage on Nefinsa's value creation experience in different scenarios:
  - Start-ups
  - Active participation in Boards
  - Management influence

Commercial and industrial experience

- Development of strong trademarks in Iberian Peninsula, Eastern Europe and Russia
- Commercial strength and marketing active management
- 38 factories with optimized management (benchmarks)

International experience

- Industrial presence in 12 countries, commercial offices in 21 and sales in more than 35
- Strong presence, apart from Spain and Portugal, in Eastern Europe and Russia

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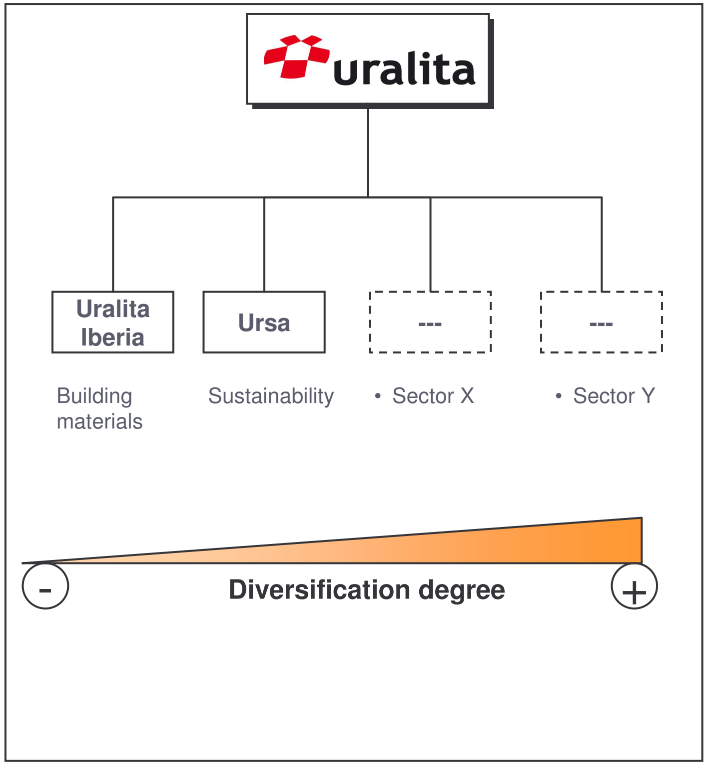
THE OBJECTIVE IS TO INCREASE URALITA'S CURRENT PLAYING FIELD

To evolve into a diversification strategy where Uralita ...

- ✓ .. holds a relevant weight in building materials…
- ✓ ... while it is open to invest in other sectors where to guarantee value growth in the long term...
- ✓ ... through participations in new companies where it could have an effect on management



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Many thanks for your attention